

Tri-County Water Board of Management Agenda

December 4, 2025, 7:00 p.m.

West Elgin Community Complex - Hybrid Meeting

160 Main St

West Lorne

Electronic Hybrid Meeting

Pages

1. Call to Order

2. Adoption of Agenda

Recommendation:

That Tri-County Water Board hereby adopts the Agenda for December 9, 2025 as presented.

3. Disclosure of Pecuniary Interest

4. Adoption of Previous Meeting Minutes

1

Recommendation:

That the Tri-County Water Board hereby adopts the minutes of November 18, 2025, as presented.

5. Business Arising from Minutes

6. Staff Reports

Recommendation:

That the Tri County Water Board hereby receives the 2026 Draft Budget Modelling Report from Robin Greenall, Administrator, and

That the Tri – County Water Board direct the Administration to implement budget model option xxx, and

That the Tri County Water Board approve the proposed 2026 budget.

7. Adjournment

Recommendation:

That the Tri-County Water Board hereby adjourn at _____ pm, to meet again at 6:00pm, on Tuesday, December 9, 2025, or at the Call of the Chair.

Tri-County Water Board of Management

Minutes

Date: November 18, 2025, 7:00 p.m.

**Location: Council Chambers
160 Main Street
West Lorne**

Present: Allan Mayhew, Southwest Middlesex
Taraesa Tellier, West Elgin
Mike Hentz, Dutton Dunwich
Amarilis Drouillard, Dutton Dunwich
Bill Denning, West Elgin
Corey Pemberton, Dutton Dunwich
Don McCallum, Southwest Middlesex
Kevin Derbyshire, Newbury
Mike Sholdice, Southwest Middlesex
Darren Galbraith, Chatham-Kent
Philip Sousa, West Elgin

Regrets: Ryan Statham, West Elgin
Richard Leatham, West Elgin

Staff Present: Robin Trepanier, OCWA
Sam Smith, OCWA
Terri Towstiuc, Recording Secretary/Clerk, West Elgin
Robin Greenall, CAO, West Elgin
Amanda Gubbels, CAO, Southwest Middlesex
Joe Daly, OCWA

Regrets: Cathy Case, Clerk/Treasurer, Newbury
Maegan Garber, OCWA
Tony Houad, CAO, Dutton Dunwich

Also Present: Mike Turner, Financial Consultant, West Elgin
Denice Williamson, Treasurer, Southwest Middlesex

This meeting was held in a Hybrid format

1. Call to Order

Chair Bill Denning called the meeting to order at 7:02 pm.

2. Adoption of Agenda

Moved: Allan Mayhew, Southwest Middlesex

Seconded: Amarilis Drouillard, Dutton Dunwich

That Tri-County Water Board hereby adopts the Agenda for November 18, 2025 as presented.

Disposition: Carried

3. Disclosure of Pecuniary Interest

No disclosures

4. Minutes

Moved: Amarilis Drouillard, Dutton Dunwich

Seconded: Mike Hentz, Dutton Dunwich

That the Tri-County Water Board hereby adopts the minutes of October 21, 2025, as presented.

Disposition: Carried

5. Business Arising from Minutes

None.

6. Staff Reports

6.1 2026 Budget Discussion

Mention was made during discussion about the water rates between 2026 to 2028 to alleviate shortfall, suggested legal costs for Municipal Service Corporation and Water Modelling Stuff (full Tri-County system), and acknowledgement of debt capacity for individual municipalities. Staff we asked to prepare a report indicating if our per cubic meter cost was comparable to similar boards and/or municipalities, and to investigate median numbers.

Moved: Corey Pemberton, Dutton Dunwich

Seconded: Amarilis Drouillard, Dutton Dunwich

That the Tri County Water Board hereby receives the 2026 Budget Discussion Report from Robin Greenall, Administrator, for discussion purposes; And

That further research directed to staff be brought back to the board.

Disposition: Carried

6.2 2026 Meeting Schedule

The board discussed the November budget meeting, agreeing to meet earlier due to the 2026 Municipal Election, and Inaugural meetings taking place the week of November 15.

1. Tuesday, March 17 - 2025 Year-End/4th Quarter
2. Tuesday, June 16 - 2026 1st Quarter
3. Tuesday, September 15 – 2026 2nd Quarter
4. Tuesday, November 10 - 2027 Budget Presentation
5. Tuesday, December 15 – 2026 3rd Quarter

Moved: Taraesa Tellier, West Elgin

Seconded: Don McCallum, Southwest Middlesex

That Tri-County Water Board hereby receives the report from Terri Towstiuic, Recording Secretary/Clerk, and approve the 2026 Meeting Schedule, as amended.

Disposition: Carried

6.3 2026 Chair and Vice-Chair

Recording Secretary called first nominations for Chair for 2026. Taraesa Tellier, West Elgin, nominated Amarilis Drouillard, Dutton Dunwich. Calls were made a second and third time for Chairs with no further nominations. Amarilis Drouillard accepted the position of Tri-County Water Board Chair for 2026.

Recording Secretary called first nominations for Vice-Chair for 2026. Don McCallum, Southwest Middlesex, nominated Mike Sholdice, Southwest Middlesex. Calls were made a second and third time for Chairs with no further nominations. Mike Sholdice accepted the position of Tri-County Water Board Chair for 2026.

Moved: Corey Pemberton, Dutton Dunwich

Seconded: Don McCallum, Southwest Middlesex

That Tri-County Water Board hereby appoint Amarilis Drouillard as Chair, and Mike Sholdice as Vice-Chair, for 2026.

Disposition: Carried

7. Adjournment

Moved: Taraesa Tellier, West Elgin

Seconded: Don McCallum, Southwest Middlesex

That the Tri-County Water Board hereby adjourn at 7:41 pm, to meet again at 7:00pm, on Tuesday, December 9, 2025, or at the Call of the Chair.

Disposition: Carried

Corey Pemberton, Chair

Terri Towstiuc, Recording Secretary



Staff Report

Report To: Tri-County Water Board
From: Robin Greenall, Administrator
Date: 2025-12-04
Subject: 2026 Draft Budget Modelling Options

Recommendation:

That the Tri County Water Board hereby receives the 2026 Draft Budget Modelling Report from Robin Greenall, Administrator, and

That the Tri – County Water Board direct the Administration to implement budget model option xxx, and

That the Tri County Water Board approve the proposed 2026 budget.

Purpose:

The purpose of this report is to provide the Tri County Water Board with options for rate increases to support the 2028 planned refurbishment/ replacement of the systems standpipe, to support the final budget document.

Background:

The Tri-County Water Board as its November 18, 2025, budget meeting, requested modeling options for increasing service rates to support the capital cost of the planned standpipe refurbishment/replacement project as proposed for 2028.

The 2026 draft budget as presented to the Board noted that the prescribed annual rate increases of \$0.10 will not be sufficient to fund the planned 2028 refurbishment/replacement of the TCWB standpipe. The annual increase of \$0.10 will leave the Board with a capital reserve deficit of approximately \$716,000.

The Board requested that budget options be presented to address the deficit, including rate increases to both negate or reduce the anticipated deficit. Attached in this report are three budget options for the Boards consideration.

Model 1 – Option – Eliminate the predicted 2028 deficit

Model 1 proposes the following rate/cubic meter adjustments

- \$0.31 increase in the price Cubic Meter of Water on July 1, 2026
- \$0.09 increase in 2027
- \$0.10 increase in 2028 – to establish a rate/cubic meter at \$1.87
- \$0.00 increase for 2029 thru 2031 (maintain rate of \$1.87/cubic meter until 2031)

This model will quickly build up the reserves through normal operations to support the major expense of the standpipe project in 2028. The financial demand of this project will empty the reserves at the end of 2028. Through planned rate increases the Board can quickly replenish the reserves to an anticipated \$4.3 million by 2031, barring any unanticipated infrastructure demands. The reestablishment of the reserve will leave the Board in a good position for any large capital purchases going forward.

The advantage of this model is the Board addresses the funding requirements of the standpipe project without incurring debt. The challenges of this model:

- \$0.31/cubic meter for the TCWB is in addition to any local water system rate increases
- Current economic conditions and the water user's ability to pay the increased rates
- Political issue of rate increases in 2026.

Model 2 -Maintain current annual rate increases, and issue debt.

Model 2 proposes the following rate/cubic meter adjustments

- \$0.10 cent increase on the price per cubic meter of water on July 1, 2026.
- \$0.10 cent increase in 2027 thru 2030 - to an establish a rate/cubic meter at \$1.87
- \$0.00 cent increase in 2031 to maintain the rate of \$1.87

With the major expenditure of the standpipe planned for 2028 the Board would need to issue debt in some form. The model suggests a serial debt instrument of \$1.2M so it has equal payments for the suggested 10-year term. This model estimates a 4% interest rate. This keeps the reserve with reasonable contingency balance of \$400,000 at the end of 2028. Through planned rate increases the Board can quickly replenish the reserve to an anticipated \$4.1 million by 2031, barring any unanticipated infrastructure demands. The reestablishment of the reserve will leave the Board in a good position for any large capital purchases going forward.

The advantage of this model is that it eases the rate per cubic meter to the water users to a slow and steady increase. The challenges of this model:

- Assumption that the Board will have ability to issue debt (current structure does not permit the Board to assume debt).
- Ongoing payback extends beyond the term of proposed model of approximately \$148,000/year for and additional seven years.

Model 3 – A compromised model – moderate increases, reduces residual debt

Model 3 proposes the following rate/cubic meter adjustments:

- \$0.20 increase on the price per cubic meter of water on July 1, 2026.
- \$0.20 increase in 2027 and 2028, to an establish a rate/cubic meter at \$1.87
- \$0.00 increase in 2029 – 2031 to maintain the rate at \$1.87

Model 3 predicts the Board's ability to build its reserve at a more moderate rate. However, it will not build the reserves sufficiently to completely fund the planned Standpipe project in 2028. This proposed model would require a member municipality to fund the anticipated debt (approximately

\$154,000) at a comparable interest rate of 4% until the reserve is out of a credit position predicted by the end of 2029.

The advantage of this model is the rate increase to the water users stays moderately low for the 2026 thru 2028 years reaching an established rate of \$1.87/ cubic meter, with the assumption of moderate debt in 2028. The model provides for the debt to be repaid in 2029 and allowing for the Board to build its reserves to approximately \$4.2M by the end of 2031. This would leave the Board in a good position for any large capital purchase going forward. The challenges of this model:

- Assumption of the Municipality of West Elgin to assume the debt, OR
- Assumption of member municipalities to proportionally assume debt
- Assumption of the Board to establish a contract with member municipality(ies) and payment schedules

The models proposed in this report provide three different options for the Boards consideration as to how it would like to proceed with addressing the anticipated funds required for the 2028 standpipe project. This report recognizes that each model has both its benefits and challenges, with model 2 assuming that the Board would be in a different governance structure that it can issue debt and assumes that the Board will be successful in acquiring a loan. Recognizing the Board has not determined its future governance structure, model 2 poses a risk if a loan cannot be achieved the debt will need be assumed by one, or proportionately shared with member municipalities, or the project will be at risk of not be completed.

It would be the recommendation of the Administrator for the Board (in its current governance structure) to consider either Model 1 or Model 3. In that both models actively address the funding requirements of the standpipe project and significantly reduce the risk/amount of future debt.

Respectfully submitted by,
Robin Greenall, TCWB Administrator

TRI-COUNTY WATER BOARD
 2026 Budget and Multi-Year Forecast - Model Option 1

		2025 YE Forecast	2025 Budget	2026 Budget	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast
Revenues									
02-7315-6110	BANK INTEREST - <i>Note 1</i>	-\$25,000	-\$25,000	-\$25,000	-\$25,000	-\$25,000	\$0	-\$10,000	-\$20,000
02-7315-6190	REBATES	\$0							
02-7315-6590	Water Revenue - <i>Municipalities - Note 2</i>	-\$1,899,775	-\$1,691,806	-\$2,137,050	-\$2,465,665	-\$2,653,485	-\$2,780,910	-\$2,836,529	-\$2,893,259
02-7315-6591	Capital Replacement - <i>Note 3</i>	-\$150,000	-\$150,000	-\$150,000	-\$150,000	-\$150,000	-\$150,000	-\$150,000	-\$150,000
Total Revenue		-\$2,074,775	-\$1,866,806	-\$2,312,050	-\$2,640,665	-\$2,828,485	-\$2,930,910	-\$2,996,529	-\$3,063,259
Expenses									
02-7315-7500	HYDRO - <i>Note 4</i>	\$311,000	\$295,800	\$317,220	\$323,564	\$330,036	\$336,636	\$343,369	\$343,369
02-7315-7501	GAS - <i>Note 4</i>	\$28,362	\$29,751	\$28,929	\$30,346	\$29,508	\$30,953	\$30,098	\$31,572
02-7315-7510	INSURANCE - <i>Note 5</i>	\$31,391	\$31,391	\$31,047	\$31,668	\$32,301	\$32,947	\$33,606	\$34,278
02-7315-7511	Property Taxes - <i>Note 6</i>	\$73,430	\$74,120	\$76,344	\$78,634	\$80,993	\$83,423	\$85,925	\$88,503
02-7315-7520	Grounds Maintenance - <i>Phragmites Control - Note 7</i>	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
02-7315-7529	ADMINISTRATION EXPENSE - <i>Note 8</i>	\$8,187	\$8,187	\$8,351	\$8,518	\$8,688	\$8,862	\$9,039	\$9,220
02-7315-7531	Financial Plan - <i>Note 9</i>	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0
Short-term Borrowing Costs				\$0	\$0	\$0	\$0	\$0	\$0
02-7315-7532	LICENSES & PERMITS	\$0	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,750	\$1,750
02-7315-7675	LEGAL/Consulting	\$15,000	\$25,000	\$135,000	\$25,000	\$1,000	\$1,000	\$1,000	\$1,000
02-7315-7676	AUDIT - <i>Note 10</i>	\$3,953	\$5,100	\$5,100	\$5,202	\$5,306	\$5,412	\$5,520	\$5,631
02-7315-7679	Chemicals	\$85,967	\$66,950	\$85,000	\$87,550	\$90,177	\$92,882	\$95,668	\$98,538
02-7315-7680	CONTRACTED SERVICES - OCWA	\$509,000	\$501,825	\$511,862	\$522,099	\$532,541	\$543,192	\$554,055	\$565,136
02-7315-7681	Asset Management - <i>Note 11</i>	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
02-7315-7900	Transfer to Reserves - <i>See Reserve Schedule</i>	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
02-7315-7901	TRANSFER TO (FROM) RESERVES - <i>See Reserve Schedule</i>	\$63,842	-\$373,943	-\$328,054	\$732,647	-\$2,014,037	\$927,034	\$1,442,609	\$1,533,949
02-7315-8000	CAPITAL OVER \$10,0000 - <i>see Capital Schedule</i>	\$794,642	\$1,041,125	\$1,274,753	\$633,938	\$3,570,473	\$707,070	\$233,888	\$190,313
Total Expense		\$2,074,774	\$1,866,806	\$2,312,051	\$2,640,665	\$2,828,485	\$2,930,911	\$2,996,528	\$3,063,260
		-\$0	\$0	\$0	-\$0	-\$0	\$0	-\$0	\$0
Operating Cost / m3		<u>\$0.80</u>	<u>\$0.79</u>	<u>\$0.87</u>	<u>\$0.79</u>	<u>\$0.77</u>	<u>\$0.77</u>	<u>\$0.77</u>	<u>\$0.77</u>
Reserve Forecast									
Opening Balance			\$947,421	\$1,161,263	\$983,209	\$1,865,856	\$1,819	\$1,078,853	\$2,671,462
To Reserve			\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
From Reserve			\$63,842	-\$328,054	\$732,647	-\$2,014,037	\$927,034	\$1,442,609	\$1,533,949
Closing Balance			<u>\$1,161,263</u>	<u>\$983,209</u>	<u>\$1,865,856</u>	<u>\$1,819</u>	<u>\$1,078,853</u>	<u>\$2,671,462</u>	<u>\$4,355,411</u>
Notes:									
Note 1 Bank Interest									
RBC average rate is estimated as per the following		3.5%		3%	3%	3%	3%	3%	3%
			-\$40,644	-\$29,496	-\$55,976	-\$55	-\$32,366	-\$80,144	-\$130,662
Note 2 Water Revenue - Municipalites		2024 Annual Consumption (m³)		2025 Annual Consumption (m³) to end of Sept prorated					
Chatham-Kent		95,643	7%	83,917	6%				
Dutton/Dunwich		226,664	17%	249,579	18%				
Southwest Middle		387,346	29%	447,180	32%				
SWM - Newbury		46,536	3%	47,093	3%				
West Elgin		578,650	43%	573,575	41%				
		<u>1,334,838</u>	<u>100%</u>	<u>1,401,344</u>	<u>100%</u>				
Water Rates per m³ as of July 1, 2025		\$	1.37	\$	1.68	\$	1.77	\$	1.87
Water Consumption Growth (2%/yr)				1,401,344	1,429,371	1,457,959	1,487,118	1,516,860	1,547,197

TRI-COUNTY WATER BOARD
2026 Budget and Multi-Year Forecast - Model Option 2

		2025 YE Forecast	2025 Budget	2026 Budget	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast
Revenues									
02-7315-6110	BANK INTEREST - Note 1	-\$25,000	-\$25,000	-\$25,000	-\$25,000	-\$25,000	\$0	-\$10,000	-\$20,000
02-7315-6190	REBATES	\$0							
02-7315-6590	Water Revenue - Municipalities - Note 2	-\$1,899,775	-\$1,691,806	-\$1,989,909	-\$2,172,644	-\$2,361,893	-\$2,557,843	-\$2,760,686	-\$2,893,259
02-7315-6591	Capital Replacement - Note 3	-\$150,000	-\$150,000	-\$150,000	-\$150,000	-\$150,000	-\$150,000	-\$150,000	-\$150,000
Total Revenue		-\$2,074,775	-\$1,866,806	-\$2,164,909	-\$2,347,644	-\$2,536,893	-\$2,707,843	-\$2,920,686	-\$3,063,259
Expenses									
02-7315-7500	HYDRO - Note 4	\$311,000	\$295,800	\$317,220	\$323,564	\$330,036	\$336,636	\$343,369	\$343,369
02-7315-7501	GAS - Note 4	\$28,362	\$29,751	\$28,929	\$30,346	\$29,508	\$30,953	\$30,098	\$31,572
02-7315-7510	INSURANCE - Note 5	\$31,391	\$31,391	\$31,047	\$31,668	\$32,301	\$32,947	\$33,606	\$34,278
02-7315-7511	Property Taxes - Note 6	\$73,430	\$74,120	\$76,344	\$78,634	\$80,993	\$83,423	\$85,925	\$88,503
02-7315-7520	Grounds Maintenance - Phragmites Control - Note 7	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
02-7315-7529	ADMINISTRATION EXPENSE - Note 8	\$8,187	\$8,187	\$8,351	\$8,518	\$8,688	\$8,862	\$9,039	\$9,220
02-7315-7531	Financial Plan - Note 9	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0
	Short-term Borrowing Costs - Note 12	\$0	\$0	\$0	\$0	\$0	\$148,000	\$148,000	\$148,000
02-7315-7532	LICENSES & PERMITS	\$0	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,750	\$1,750
02-7315-7675	LEGAL/Consulting	\$15,000	\$25,000	\$135,000	\$25,000	\$1,000	\$1,000	\$1,000	\$1,000
02-7315-7676	AUDIT - Note 10	\$3,953	\$5,100	\$5,100	\$5,202	\$5,306	\$5,412	\$5,520	\$5,631
02-7315-7679	Chemicals	\$85,967	\$66,950	\$85,000	\$87,550	\$90,177	\$92,882	\$95,668	\$98,538
02-7315-7680	CONTRACTED SERVICES - OCWA	\$509,000	\$501,825	\$511,862	\$522,099	\$532,541	\$543,192	\$554,055	\$565,136
02-7315-7681	Asset Management - Note 11	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
02-7315-7900	Transfer to Reserves - See Reserve Schedule	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
02-7315-7901	TRANSFER TO (FROM) RESERVES - See Reserve Schedule	\$63,842	-\$373,943	-\$475,196	\$439,626	-\$2,305,628	\$555,966	\$1,218,766	\$1,385,949
02-7315-8000	CAPITAL OVER \$10,0000 - see Capital Schedule	\$794,642	\$1,041,125	\$1,274,753	\$633,938	\$3,570,473	\$707,070	\$233,888	\$190,313
Total Expense		\$2,074,774	\$1,866,806	\$2,164,909	\$2,347,644	\$2,536,894	\$2,707,843	\$2,920,685	\$3,063,260
		-\$0	\$0	-\$0	-\$0	\$0	-\$0	-\$0	\$0
Operating Cost / m3		\$0.80	\$0.79	\$0.87	\$0.79	\$0.77	\$0.87	\$0.87	\$0.86
Reserve Forecast									
Opening Balance			\$947,421	\$1,161,263	\$836,067	\$1,425,693	\$470,065	\$1,176,031	\$2,544,797
To Reserve			\$150,000	\$150,000	\$150,000	\$1,350,000	\$150,000	\$150,000	\$150,000
From Reserve			\$63,842	-\$475,196	\$439,626	-\$2,305,628	\$555,966	\$1,218,766	\$1,385,949
Closing Balance			\$1,161,263	\$836,067	\$1,425,693	\$470,065	\$1,176,031	\$2,544,797	\$4,080,746
Notes:									
Note 1 Bank Interest									
RBC average rate is estimated as per the following		3.5%	3%	3%	3%	3%	3%	3%	3%
		-\$40,644	-\$25,082	-\$42,771	-\$14,102	-\$35,281	-\$76,344	-\$122,422	
Note 2 Water Revenue - Municipalites									
		2024 Annual Consumption (m³)		2025 Annual Consumption (m³) to end of Sept prorated					
Chatham-Kent		95,643	7%	83,917	6%				
Dutton/Dunwich		226,664	17%	249,579	18%				
Southwest Middle		387,346	29%	447,180	32%				
SWM - Newbury		46,536	3%	47,093	3%				
West Elgin		578,650	43%	573,575	41%				
		1,334,838	100%	1,401,344	100%				
Water Rates per m³ as of July 1, 2025		\$	1.37	\$	1.47	\$	1.57	\$	1.67
Water Consumption Growth (2%/yr)					1,401,344		1,429,371		1,457,959
							1,487,118		1,516,860
									1,547,197

TRI-COUNTY WATER BOARD
 2026 Budget and Multi-Year Forecast - Model Option 3

		2025 YE Forecast	2025 Budget	2026 Budget	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast
Revenues									
02-7315-6110	BANK INTEREST - <i>Note 1</i>	-\$25,000	-\$25,000	-\$25,000	-\$25,000	-\$25,000	\$0	-\$10,000	-\$20,000
02-7315-6190	REBATES	\$0							
02-7315-6590	Water Revenue - Municipalities - <i>Note 2</i>	-\$1,899,775	-\$1,691,806	-\$2,059,976	-\$2,387,050	-\$2,653,485	-\$2,780,910	-\$2,836,529	-\$2,893,259
02-7315-6591	Capital Replacement - <i>Note 3</i>	-\$150,000	-\$150,000	-\$150,000	-\$150,000	-\$150,000	-\$150,000	-\$150,000	-\$150,000
Total Revenue		-\$2,074,775	-\$1,866,806	-\$2,234,976	-\$2,562,050	-\$2,828,485	-\$2,930,910	-\$2,996,529	-\$3,063,259
Expenses									
02-7315-7500	HYDRO - <i>Note 4</i>	\$311,000	\$295,800	\$317,220	\$323,564	\$330,036	\$336,636	\$343,369	\$343,369
02-7315-7501	GAS - <i>Note 4</i>	\$28,362	\$29,751	\$28,929	\$30,346	\$29,508	\$30,953	\$30,098	\$31,572
02-7315-7510	INSURANCE - <i>Note 5</i>	\$31,391	\$31,391	\$31,047	\$31,668	\$32,301	\$32,947	\$33,606	\$34,278
02-7315-7511	Property Taxes - <i>Note 6</i>	\$73,430	\$74,120	\$76,344	\$78,634	\$80,993	\$83,423	\$85,925	\$88,503
02-7315-7520	Grounds Maintenance - Phragmites Control - <i>Note 7</i>	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
02-7315-7529	ADMINISTRATION EXPENSE - <i>Note 8</i>	\$8,187	\$8,187	\$8,351	\$8,518	\$8,688	\$8,862	\$9,039	\$9,220
02-7315-7531	Financial Plan - <i>Note 9</i>	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0
Short-term Borrowing Costs				\$0	\$0	\$0	\$0	\$0	\$0
02-7315-7532	LICENSES & PERMITS	\$0	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,750	\$1,750
02-7315-7675	LEGAL/Consulting	\$15,000	\$25,000	\$135,000	\$25,000	\$1,000	\$1,000	\$1,000	\$1,000
02-7315-7676	AUDIT - <i>Note 10</i>	\$3,953	\$5,100	\$5,100	\$5,202	\$5,306	\$5,412	\$5,520	\$5,631
02-7315-7679	Chemicals	\$85,967	\$66,950	\$85,000	\$87,550	\$90,177	\$92,882	\$95,668	\$98,538
02-7315-7680	CONTRACTED SERVICES - OCWA	\$509,000	\$501,825	\$511,862	\$522,099	\$532,541	\$543,192	\$554,055	\$565,136
02-7315-7681	Asset Management - <i>Note 11</i>	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
02-7315-7900	Transfer to Reserves - <i>See Reserve Schedule</i>	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
02-7315-7901	TRANSFER TO (FROM) RESERVES - <i>See Reserve Schedule</i>	\$63,842	-\$373,943	-\$405,128	\$654,032	-\$2,014,037	\$927,034	\$1,442,609	\$1,533,949
02-7315-8000	CAPITAL OVER \$10,0000 - <i>see Capital Schedule</i>	\$794,642	\$1,041,125	\$1,274,753	\$633,938	\$3,570,473	\$707,070	\$233,888	\$190,313
Total Expense		\$2,074,774	\$1,866,806	\$2,234,977	\$2,562,050	\$2,828,485	\$2,930,911	\$2,996,528	\$3,063,260
		-\$0	\$0	\$0	\$0	-\$0	\$0	-\$0	\$0
Operating Cost / m3		<u>\$0.80</u>	<u>\$0.79</u>	<u>\$0.87</u>	<u>\$0.79</u>	<u>\$0.77</u>	<u>\$0.77</u>	<u>\$0.77</u>	<u>\$0.77</u>
Reserve Forecast									
Opening Balance			\$947,421	\$1,161,263	\$906,135	\$1,710,167	-\$153,870	\$923,164	\$2,515,773
To Reserve			\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
From Reserve			\$63,842	-\$405,128	\$654,032	-\$2,014,037	\$927,034	\$1,442,609	\$1,533,949
Closing Balance			<u>\$1,161,263</u>	<u>\$906,135</u>	<u>\$1,710,167</u>	<u>-\$153,870</u>	<u>\$923,164</u>	<u>\$2,515,773</u>	<u>\$4,199,722</u>
Notes:									
Note 1 Bank Interest									
RBC average rate is estimated as per the following		3.5%	3%	3%	3%	3%	3%	3%	3%
		-\$40,644	-\$27,184	-\$51,305	\$7,694	-\$27,695	-\$75,473	-\$125,992	
Note 2 Water Revenue - Municipalites									
		2024 Annual Consumption (m³)		2025 Annual Consumption (m³) to end of Sept prorated					
Chatham-Kent		95,643	7%	83,917	6%				
Dutton/Dunwich		226,664	17%	249,579	18%				
Southwest Middle		387,346	29%	447,180	32%				
SWM - Newbury		46,536	3%	47,093	3%				
West Elgin		578,650	43%	573,575	41%				
		<u>1,334,838</u>	<u>100%</u>	<u>1,401,344</u>	<u>100%</u>				
Water Rates per m³ as of July 1, 2025		\$	1.37	\$	1.57	\$	1.77	\$	1.87
Water Consumption Growth (2%/yr)				1,401,344	1,429,371	1,457,959	1,487,118	1,516,860	1,547,197